ckua)

AUGUST 2023

COMMUNITY REPORT

Together we illuminate the world through the transformative power of musical variety, artistic expression, and community connection.



www.ckua.com

ALBERTA'S VOICE FOR MUSIC, ARTS, AND CULTURE



When we gather in celebration, we're together. When we gather to say good-bye to an exceptional colleague, we're also together. CKUA is a welcoming place to share special times and important moments together.





AUGUST 2023

CELEBRATING THE ARTS

CKUA loves to celebrate the arts, and the creative people who make music, arts, and culture happen. You make it possible for CKUA to capture magical moments and performances.





AUGUST 2023

MAGIC RADIO

Hosts build the excitement on the air, and CKUA staff work behind the scenes, but fundraisers are all about celebrating the importance of CKUA's mission. Thank you for your support, your comments, and your musical suggestions. You make the magic happen.





AUGUST 2023

CKUA SUMMER

We got jazzy in Medicine Hat. We found the mountains to be the perfect backdrop for live music in Canmore. In Calgary and Edmonton and all around the province, we connected with people who make music, love music, and dance to the music. Thanks for making our return to Alberta festivals so fun!



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+ MESSAGE FROM THE CEO & BOARD CHAIR +



Marc Carnes, CEO



J. Lindsay Hood, Chair

FY 22/23 was a year of stark contrast between success with programming and continued strong listenership, and the increasing costs that threaten the financial health of CKUA.

CKUA's relevance within our community continues to grow. While commercial radio has generally experienced a long-term decline in audience and revenues, CKUA's five-year and yearover-year growth has been positive, particularly in Calgary and rural markets.

Beyond listenership, CKUA's online presence, streaming, and on-demand usage continue to grow, extending our engagement with current audiences and presenting our brand to new listeners and communities consistent with our audience diversification imperatives.

Our return to the festival circuit this summer with a renewed focus on engaging with the public in new, nonconventional ways, was well-received listeners bv of all ages and backgrounds. The CRTC recognized this work to expand and broaden our audience, and our broadcasting license was renewed. The CRTC's singular greatest directive, which determines our license eligibility, was that we continue to work towards equity in our programming and our workplace.

596,280 global users streaming ckua.com, the app & OnDemand

4 Z festivals across Alberta featured during CKUA Summer

865

Albertan artists played, with **404** artists representing equity-deserving communities

ckua

+ MESSAGE FROM THE CEO & BOARD CHAIR +

While CKUA did not meet our stated goals during our fundraising campaigns, year-over-year revenues were only down 10%. This contrasts with a non-profit sector that has experienced tremendous upheaval. Our donors remain steadfast and reflect optimism for CKUA. Considering that listeners can access CKUA's services for free, this is a solid sentiment during the greatest affordability crisis in 40 years and demonstrates how much donors appreciate CKUA.

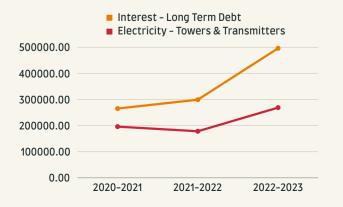
Iisteners continue to donate to CKUA

710 new donors, and 279 donors changed to monthly giving

In response to the shifting charitable market, CKUA capitalized on the popularity of 50/50 fundraisers. These have generated new CKUA revenues and have been equally successful in reaching thousands of listeners who have never contributed to CKUA when previously asked for a donation.

Unfortunately, as with many businesses and households, the affordability crisis also negatively impacted CKUA.

Utilities, insurance, and other fixed costs continue to increase at alarming rates. In some cases, equipment and purchases inflation grew by more than 30%. The cost of borrowing nearly doubled in less than 18 months, while real estate vacancies in Alberta Hotel surged to 50% due to the departure of one tenant and the insolvency of another.



The result is that CKUA's core business remained close to breaking even. The perfect storm related to increased operating costs and building-related occupancy woes, and increased interest rates on our building debt equated to more than \$1M in losses, which we must draw from our limited reserves.

AUGUST 2023

+ MESSAGE FROM THE CEO & BOARD CHAIR +

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These same variables will continue into 23/24 and are forecasted to last for several years with a depressed Edmonton commercial real estate market and building valuation.

In response to these market forces, CKUA welcomed COO Adam Mitchell in February of 2023 to assume day-to-day responsibility for operations. This frees up members of the CKUA Board and CEO to pursue intensive government relations efforts in an attempt to reverse chronic underfunding that has limited CKUA's potential for decades in its role as an essential, local public service that is free to access for all Albertans and Canadians.



CKUA also engaged in a significant reimagining of the business model and funding sources for Alberta Hotel.

"CKUA helps the entire community by their presence on air. No other radio station can come close to what CKUA does for Alberta and the country."

- Susanne & Danny, Donors Due to a drop in real estate value, efforts were made to increase tenant value as a shared service cultural hub, and we have begun to see moderate success. CKUA also began planning significant fundraising measures for major gift and legacy giving. We have seen some glimmers of opportunity from these many efforts. However, they take time to materialize.

It can be easy to feel doom and gloom, given the current state, but CKUA staff continue to provide inspired programming to our curious and passionate listeners.

CKUA is a 97-year-old treasure from Alberta to the world. Audiences are responding in greater numbers to our pursuit of our vision: A better world connected through music, arts and culture.



+ MESSAGE FROM THE CEO & BOARD CHAIR +

To our staff, donors, volunteers, listeners, partners, and friends, thank you for your continued support and belief in music, art, and community. During such tumultuous times, we need it more than ever, and CKUA will be there with you every step of the way. Lastly, in recognition of their many commitments to CKUA, we would like to acknowledge departing board members Mary Corbett, Bud Steen, and Bill Roggensack for their generous leadership and conviction that CKUA is essential to healthy, vibrant and connected communities. Their passion for CKUA cannot be equalled.

Thank you for listening,

J. Lindsay Hood, Chair, and Marc Carnes, CEO

BOARD OF DIRECTORS 2022-2023

CKUA simply would not be here without the people who give their time, energy, and dollars. We thank our industrious board of directors for their generous investment in CKUA:



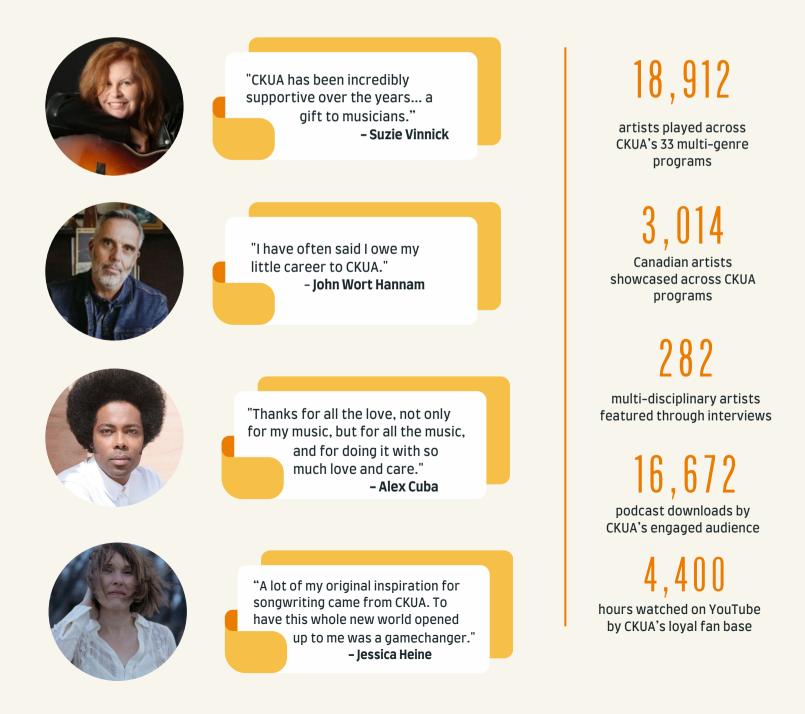
J. Lindsay Hood (Chair), Bill Roggensack (Vice-Chair), Kathy Milani (Secretary), Neil Matheson (Treasurer), Stew MacDonald, Greg Harding, Mary Corbett, Heather Gallant, Bruce McFarlane, Jennifer Schaeffer, Bud Steen, Andrew Burdall, Owen Erskine, Merridy Mitchell.



AUGUST 2023

+ FOSTERING ARTISTIC COMMUNITY

Together we create a place for artists to grow and flourish. This year, it was our joy to spin thousands of tracks on the airwaves, with particular attention to local and emerging musicians. We loved talking with artists in the studio, on the JUNO couch, and at numerous festival sites. We celebrate their creativity and tell the world about their work and their live shows. Community support makes this all possible.

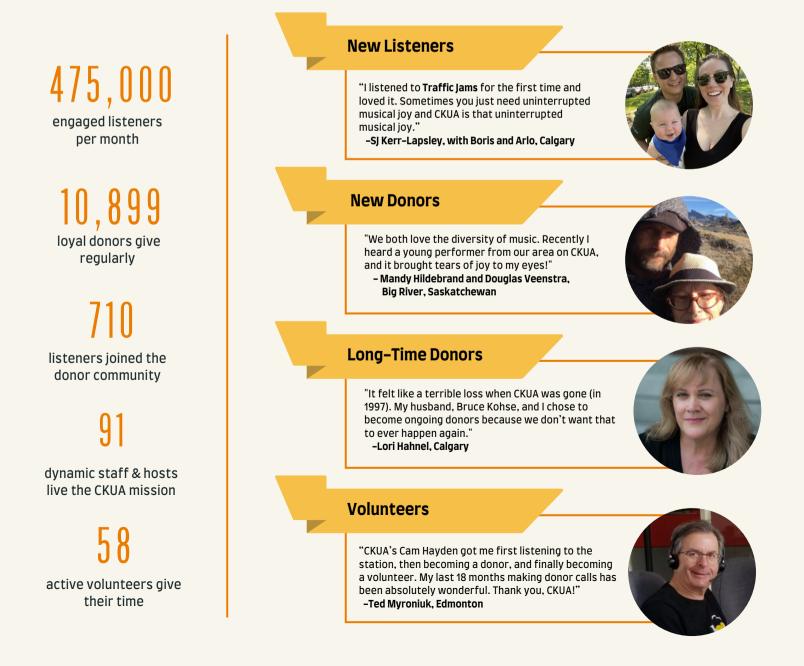




AUGUST 2023

BUILDING A CONNECTED COMMUNITY

CKUA creates a community of people who love musical variety and interesting programming. This year, we returned to festivals to meet old friends and make some new ones. Our sixteen transmitters and online streaming made it possible for people to tune in from near and far. OnDemand allowed listeners to connect at any time. The energy of our Spring and Fall Fundraisers warmed our hearts and made us so grateful. Musical suggestions and donated hours created strong bonds and beautiful moments between hosts and audiences. You create this connected community; it's our privilege to provide the soundtrack.





AUGUST 2023

+ PROMOTING CREATIVE COMMUNITY +

CKUA is proud to partner with businesses and arts organizations that see the value of music, arts, and culture. Sponsorships and ad buys are important components in spreading the word about the strength of Alberta's cultural scene.



Thank you to our corporate and arts partners, who strengthen CKUA's ability to foster a diverse and creative community.

Horizon Heating, Alberta Blue Cross, Park Power, Calgary Foundation, Edmonton Community Foundation, Network Innovations, Elements Outfitters, SkyFire Energy, EQUS, Surface Rock Products, Bellissima Fashions, Acquired Taste Tea, Sunik Roofing, EKKO Cabinetry Ltd., Deane House, Coyotes, Landmark Group, Southern Alberta Institute of Technology, Live Nation, The Arden, Arts Commons, Banff Centre for the Arts, Calgary Folk Music Festival, Calgary Opera, Calgary Philharmonic Orchestra, Canmore Folk Music Festival, Medicine Hat Jazz Festival, Mount Royal University, The Empress Theatre, The Citadel, Edmonton Folk Music Festival, Festival Place, JazzYYC, Theatre Calgary, Yardbird Suite, The Winspear

FUNDERS

Thank you to our funders and foundation partners, who have contributed through project, operational, or capital funding to assist CKUA with supporting a vibrant arts and cultural sector.









edmonton arts council





partners

ckua

AUGUST 2023

DONORS MAKE THE DIFFERENCE

CKUA creates a connected and lively community, welcoming all who have a shared passion for music, arts, and culture.

CKUA simply would not be here without the listeners who choose to donate. Approximately 60% of our operational funding is provided through the generosity of 10,899 donors. We are grateful for their support.

434 hours of radio donated by Leadership Donors Leadership Donors. Our Leadership donors, each of whom contribute at least \$1,000 to CKUA annually, do so much more than just keep the music playing. They are a special community of donors who build a strong foundation of support by making transformative gifts that inspire others to donate and become part of the CKUA family.



SCAN QR or visit



Click on the QR code to see the names of the people who continue to make CKUA the vibrant and creative force that it is. Monthly Donors. We are grateful to those donors who give every month through scheduled contributions. These reliable donations enable CKUA to plan for the future and provide us the financial flexibility to create new content and engaging experiences for the community.

Annual Donors. Each and every donation makes a difference. Annual donations help maintain CKUA's operations, ensuring we can continue to inspire and connect through the power of music, art and culture.

126

hours of weekly programming made possible by donors

8, **7**60 broadcast hours made possible each year in part by donations



AUGUST 2023

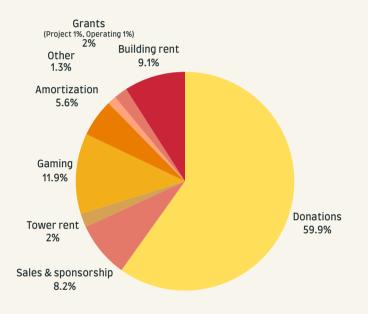
+ FINANCIAL HIGHLIGHTS -

Overview

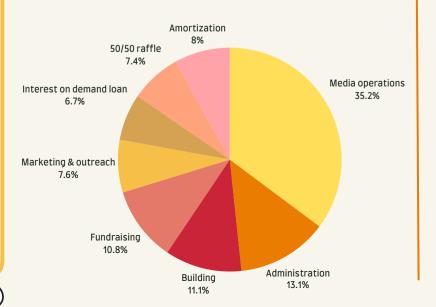
CKUA's relevance within our community continues to grow. While commercial radio has experienced audience and revenue challenges, CKUA's 5-year growth has been positive, particularly in Calgary and rural markets. We, like many other organizations, face increasing costs. However, we are also encouraged by strong listenership, and by the fact that CKUA programming resonates with a vibrant and growing audience.

See Audited Financials

Revenue - \$5,936,935



Expenses - \$7,374,650



\$922,840

new 50/50 raffle sales revenue netting \$**378,986** for CKUA

\$0.013

amount per Albertan contributed via government funding

\$710,000

promotional value given back to the Alberta arts sector through discounted advertising, marketing & outreach

\$82,678 paid directly to artists through royalty fees



WHO WE ARE



A better world connected through music, arts and culture

mission

Building and connecting a global community of music, arts, and culture enthusiasts through inperson, broadcast, and online programming



values

Community: we create a feeling of belonging, connected through a shared passion

Diversity: we seek variety in programming, perspectives, and communities

Inclusion: we welcome and respect people from all walks of life and every generation who share our values

Creativity: we champion excellent artistic work and find fun and unique ways to celebrate it

Curiosity: we encourage and satisfy a thirst for knowledge and connection to music, arts, and culture

Authenticity: we are human and genuine in the way we carry ourselves

we are

CKUA is a donorsupported independent media organization, proudly bearing a century-long legacy as the heartbeat of Alberta's vibrant cultural identity.

With the indomitable spirit of Alberta's gumption, industriousness, and creativity, we unite a diverse and curious community across the world.

We are musical enthusiasts, all bound by a shared passion to illuminate the world through the transformative power of music, art, and connection.



+OUR JOURNEY OF RECONCILIATION +

In the spirit of our journey to promote reconciliation, we honour the truth of the shared history and acknowledge that we work on Treaty 6, Treaty 7, and Treaty 8 territories.

Treaty 6 territory is the traditional gathering place for diverse Indigenous peoples, including the Cree, Sioux, Blackfoot, Métis, Nakoda, Dene, Ojibway, Saulteaux/Anishinaabe and many others whose histories, languages and cultures continue to influence our vibrant community of Amiskwaciwaskahigan, also known as Edmonton.



Treaty 7 is the traditional lands of the Blackfoot Confederacy which includes the Siksika, Kainai and Pikani, the Tsuut'ina and the Stoney Nakoda nations, including the Chiniki, Bearspaw and Wesley nations. We also recognize the Métis people and the Inuit who make their home here in Mohkins'tsis, also known as Calgary.

Treaty 8 is the traditional lands and home to the Cree, Dene, Métis, and Inuit whose footsteps have tread these lands for generations in northern Alberta and around Fort McMurray or Nistawayaw "The Merging of 3 Rivers" in Cree.

The Treaty Lands were and are a promise between nations to share the land and support one another. We are all Treaty people.

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AUGUST 2023

THANK YOUR ONGOING SUPPORT OF CKUA







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www.ckua.com
